





## The Importance of Employing Energy Management in Your School District



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## About Plug Smart

Selected K-12 Energy Projects

- Ohio based company with offices in Columbus, Cincinnati, Dayton, and Cleveland
- Energy services company that specializes in developing self funding energy projects
- We are project developer that does not self-perform installation
  - ▶ Vendor Neutral – not tied to any particular brand or technology
  - ▶ Subcontractor Choices – partner with subs know, like & trust
  - ▶ Best Value Solutions – open book & competitive bid process



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## Presentation Objectives

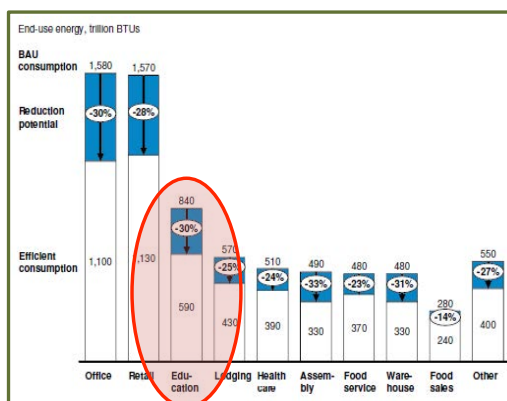
- The importance of employing energy management best practices in your school district
- A proven framework for employing and implementing an energy management system
- Energy management case studies, best practices and ideas for getting started today



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## Challenges Facing Administrators



**“Education wastes \$2B a year in energy an amount equivalent to 40M text books”**

- Uncomfortable learning & administrative environments
- Schools struggling to fund repairs and renovations
- Poor visibility into buildings energy consumption and use
- Lack of a clear energy policy, or mandate to create change
- Pressure to keep pace with peers who have already taken action
- Everyone wants to be “Green” but not in the “Red”

Source: EIA AEO 2008, McKinsey analysis



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## Other Important Factors to Consider

### External Factors

- Increasing Generation Costs(+)
- Increasing Demand Charges(+)
- Government & Regulatory (-/+)
- New & Emerging Technologies (-/+)

### Administrative Factors

- Smaller Class Sizes (-/+)
- Year Round Facility Access (+)
- Computer Based Programs (+)
- Facility Closures or Additions (-/+)

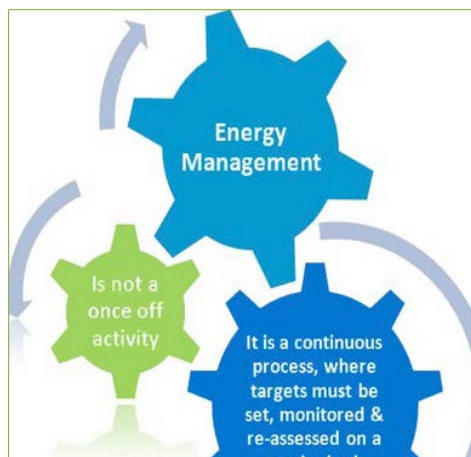
### Design Factors

- LEED & Integrated Building Designs (-)
- Building Code Compliance (-)
- Renewable Energy Options (-)
- Improved ASHRAE Standards (+/-)

### Budget Factors

- Reduced GI & PI Funds (+)
- Reduced Staff & Personnel (+)
- Community Reluctance to Levy (+)
- Deferred Maintenance Issues (+)

## What is Energy Management



**The Three C's of Energy Management:  
Cost, Consumption, Carbon**

- ❑ The process of monitoring, controlling, and conserving energy to reduce costs and improving the environment
- ❑ Also known as the Three C's – Cost, Consumption, & Carbon
- ❑ Human Element– People need be aware, educated, engaged and empowered
- ❑ Equipment Element – Building infrastructure needs controlled, properly maintained, and systematically monitored
- ❑ Process Improvement Element – Not a one time project or activity. It's a continuous process

## Energy Management Benefits



**Less Efficient Schools: 3x more energy, spend \$60-\$100 more per student and have less \$\$\$ for classroom education**

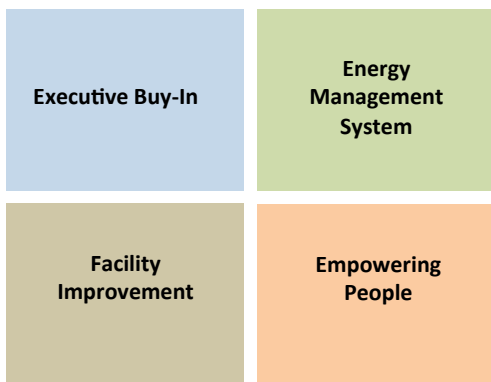
- DOE estimates public facilities can reduce energy costs 5%-15% by implementing low cost/no cost measures
- Energy Conservation Programs (e.g. HB 264) consistently reduce energy costs from 15%-40%.
- Energy management can help administrators create positive public image
- Active energy management help contributes to reducing fossil fuel usage and emissions
- Serves as an educational and tool and models positive behaviors for students if applicable



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## Energy Management Cornerstones



**A good energy management framework needs to address people, process, technology and change**

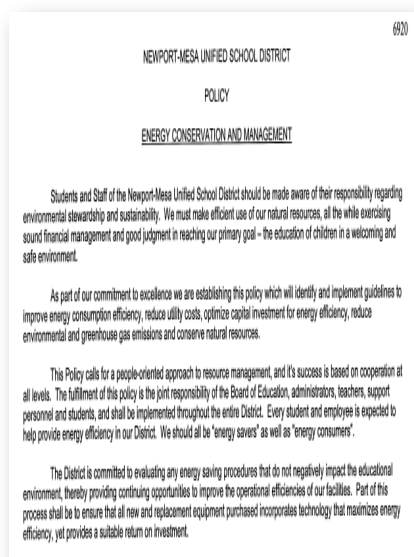
- Executive Buy-In
  - ▶ Creating a top-down approach to creating and implementing behavioral change
- Energy Management System
  - ▶ Having a tool to proactively collect, analyze and act on energy management data
- Facility Improvement
  - ▶ Using tools to continuously track, monitoring, and improve the performance of your energy systems
- Empowering People
  - ▶ Empowering people to embrace and evangelize the power of energy efficiency



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## Cornerstone #1: Executive Buy-In



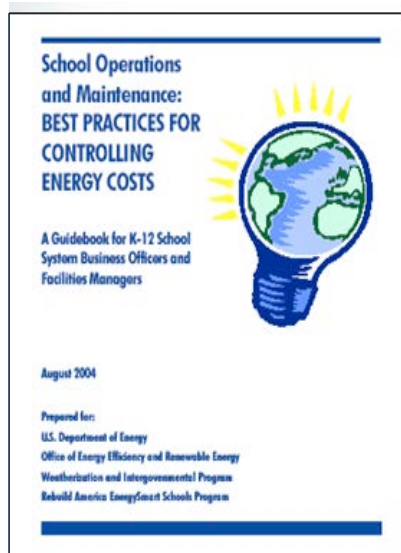
- ❑ Culture is created and driven from the top down
- ❑ Needs to be put in writing in the form of a policy, program or charter
- ❑ At a minimum it needs to state:
  - ▶ Rising utility, operations and maintenance costs are a concern.
  - ▶ A trained employee/partner is needed to manage energy-related issues.
  - ▶ The Administration is authorizing the Energy Manager role and/or position.
  - ▶ Specific energy management goals will be obtained and should include training and education
  - ▶ A plan will be prepared and implemented.
  - ▶ Incentive and reward ideas will be considered



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## Cornerstone #1: Executive Buy-In



- ❑ Energy management is an on-going program that should:
  - ▶ Share results and be visible to all stakeholder groups
  - ▶ Measure and verify that money is being saved over time
  - ▶ Acquire facility-specific information and detail
  - ▶ Address behavior and facility issues
  - ▶ Be tweaked and evolved over time
  - ▶ Use partners and external support resources as needed
  - ▶ Train for specific outcomes
  - ▶ Integrate into classroom curriculum
  - ▶ Provide guidelines for best practices



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## Cornerstone #1: Executive Buy-In

### Responsibilities of Energy Manager

<b>Create Energy Plan and Policy</b>	<b>Chair Energy Committee</b>	<b>Generate/ Update/ Implement Master Plan</b>	<b>Create Program For Individual Facilities</b>
Produce and/or Supervise Annual Audits	Help Create Preventive Maintenance Program	Help Balance Efficiency and Safety [e.g., IAQ]	Help Create Efficient Construction
Institute and Oversee Commissioning	Prepare Both Annual and Project Budgets	Serve as Utility Negotiations Coordinator	Establish Energy Efficiency Rewards
Find Technical and Financial Resources [Grants/Rebates]	Create Evaluation and Reporting Procedures	Standardize Savings and Verification Procedures	Inform and Discuss – Communicate

## Cornerstone #2: Energy Management System

### Data Types

- KWH
- KW
- BTU
- Building
- Square footage
- Degree Days
- Operating Hours
- Meter Serial Number
- Meter Service Address
- Fuel Type

### Data Sources

- Electric Utility Company
- Gas Utility Company
- Water Utility Company
- Interval Meters
- Energy Management System
- As-Built Electrical & Mechanical Drawings

### Data Use

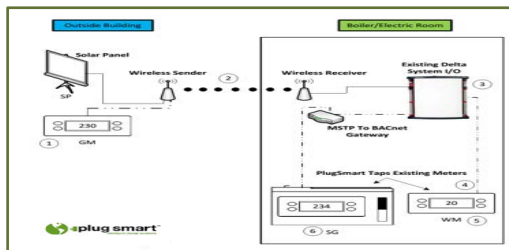
- Utility Cost & Consumption
- Measurement & Verification
- Utility Baseline
- Billing Error Dispute Resolution
- Energy Audit & Assessment
- Ongoing Commissioning
- Facility Performance Tracking

- ❑ Foundation of sound energy management program is data
- ❑ Quality of information and data is key
  - ▶ Accurate – correct and complete
  - ▶ Timely – available as needed
  - ▶ Comparable – data definitions and units of measures
  - ▶ Utility – investment grade
- ❑ Pay close attention to data types, sources and use b/c at some point they will all come into play

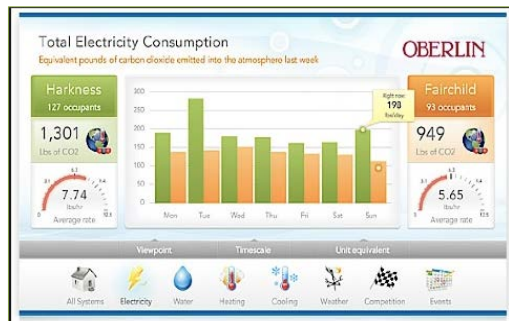
**“You can’t manage what you don’t measure”**



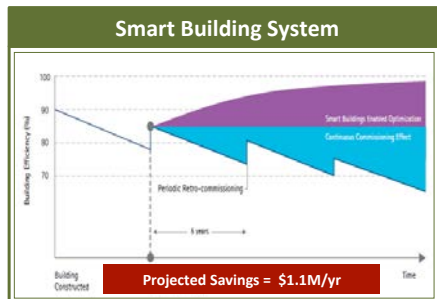
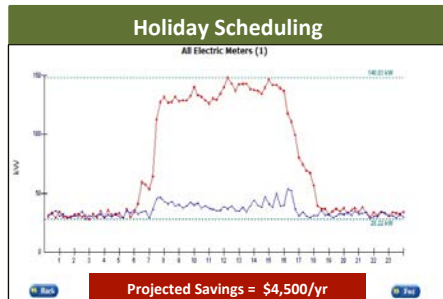
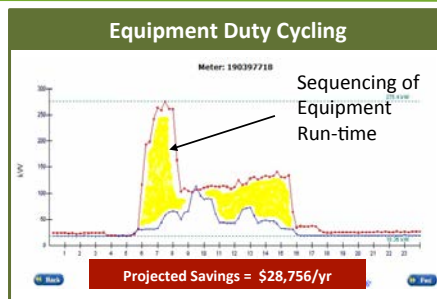
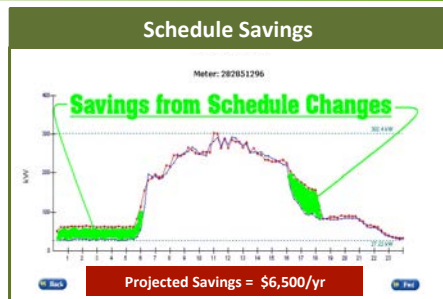
## Cornerstone #2: Energy Management System



- ❑ Low cost data capture options are available that can leverage existing DDC building automation system
- ❑ Data capture systems can include:
  - ▶ Gas Meter, Electric Meter, Water Meter
  - ▶ Solar Panel/Wireless transmitters for remote meter
  - ▶ Gateways to integrate data with energy management system
- ❑ Energy Management Dashboard that presents trending, alerts, and benchmarking results in real time (15 min intervals)



## Cornerstone #2: Energy Management System



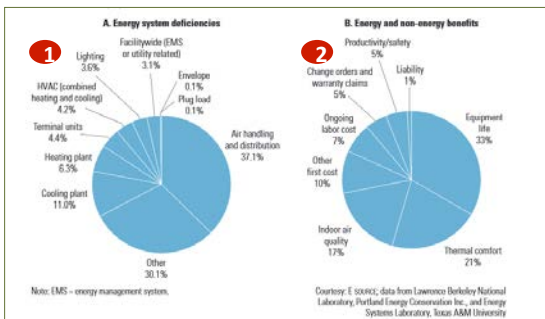
## Cornerstone #3: Facility Infrastructure

Client Type	Total Project Size	Energy Conservation Measure Installation	ECM Investment	Annual Savings	15 Year Cum Cash Flow	Simple Payback
Educational – K-12	\$1.4M	Retro-Commissioning of Existing Building Automation System	\$72,788	\$63,455	\$1,045,308	1.1 yrs

### ECM Description

- Think of RCx same way you would approach tune up for car
- Older buildings age & deteriorate
  - Control Sensors
  - Control Sequences
  - Set points/Schedules
  - New Equipment
  - Enrollment and/or Space Changes
- Newer buildings can have value engineering or commissioning problems
- To maintain peak performance important to RCx every 3-5 years

### ECM Support Information



Sample Size: 224 Buildings; Median RCX cost: \$0.27 per sq ft;  
Energy Savings: 15%; Simple Payback Period: 0.7 years



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## Cornerstone #3: Facility Infrastructure

Client Type	Project Size	Energy Conservation Measure Installation	ECM Investment	Annual Savings	15 Year Cum Cash Flow	Simple Payback
Educational – Higher Ed	\$7.9M	Booster Heaters Fuel Switch	\$12K	\$3.7K	\$40K	3.2 yrs

### ECM Description

- Strongly correlated with demand charges see on your electric bill
- Think of utility bill as car trip. Miles represents consumption (kWh). Max speed is demand (kW)
- Several coal fired power plants in Northern Ohio are shutting down causing price pressure in 2015+
- Several strategies can be implemented to save peak kW and reduce these charges
  - Fuel Switching
  - Demand Shifting
  - Demand Limiting
  - Duty Cycling

### ECM Support Information

#### FUEL SWITCHING



#### DEMAND SHIFTING



#### DEMAND LIMITING



#### DUTY CYCLING



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## Cornerstone #3: Facility Infrastructure

Client Type	Project Size	Energy Conservation Measure Installation	ECM Investment	Annual Savings	15 Year Cum Cash Flow	Simple Payback
Educational – K-12	\$2.3M	Demand Controlled Ventilation on All Major AHU's	\$25,429	\$8,957	\$107,890	2.8 yrs

ECM Description	ECM Support Information
<ul style="list-style-type: none"> <li>Building codes require ventilation to maintain IAQ</li> <li>Indoor air can 100 times more polluted than outdoor air</li> <li>HVAC systems designed to supply OA based on maximum occupancy</li> <li>DCV is control strategy that involves:                             <ul style="list-style-type: none"> <li>CO2 sensors or "People Meters"</li> <li>DDC Controls for intelligence</li> <li>Modulating dampers</li> </ul> </li> <li>Cafeterias, gymnasiums, multi-purpose rooms, theatres, &amp; auditoriums are good applications</li> </ul>	<p>The diagram illustrates two scenarios for Demand Controlled Ventilation (DCV). On the left, 'DCV System At Full Occupancy' shows a 'Fully Opened Outdoor Air Damper' allowing '100 CFM* Exhaust Air Required' and '100 CFM* Outside Air'. On the right, 'DCV System At Partial Occupancy' shows a 'Partially Opened Outdoor Air Damper' allowing '100 CFM* Exhaust Air Required' and '100 CFM* Outside Air'. Both scenarios show a 'Control Panel' and a 'CO2 Sensor' monitoring occupancy. Below the diagrams are images of a control panel, a CO2 sensor, and a damper.</p>

## Cornerstone #3: Facility Infrastructure

Client Type	Project Size	Energy Conservation Measure Installation	ECM Investment	Annual Savings	15 Year Cum Cash Flow	Simple Payback
Edu – K-12	\$3.3M	9 Schools, <b>3 Boiler Plants (Condensing) w/ OAR</b>	\$7,498	\$4,619	\$61,483	1.6 yrs
Edu – K-12	\$3.3M	9 Schools, <b>3 Boiler Plants (Non-Cond) w/OAR</b>	\$7,498	\$1,732	\$18,178	4.3 yrs

ECM Description	ECM Support Information
<ul style="list-style-type: none"> <li>Boiler systems sized for the highest load on the coldest day of the year (design day)</li> <li>Hot water boiler system oversized majority heating season</li> <li>Outside Air Reset is control strategy for that leverages:                             <ul style="list-style-type: none"> <li>Higher the outdoor air temperature</li> <li>Lower the building heat loss</li> <li>Cooler the boiler loop water can be</li> </ul> </li> <li>Sends out cooler water on warm day; warmer water on cold day</li> <li>Amount savings depends on boiler type – condensing vs. non-condensing</li> </ul>	<div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <p><b>Hot Water Condensing Boiler - 97% Efficient</b></p> <p>Condensing Boiler: Boiler Loop Temp Range (inlet) – <b>160°F to 100°F</b></p> <p>Rule of thumb: For every 4°F boiler water is reduced, there is 1% energy savings.</p> <p>Example: 160°F vs. 100°F will provide minimum <b>15%</b>.</p> </div> <div style="text-align: center;"> <p><b>Hot Water Non-Condensing Boiler - 88% Efficient</b></p> <p>Non-Condensing Boiler: Boiler Loop Temp Range (inlet) – <b>160°F to 140°F</b></p> <p>Rule of thumb: For every 4°F boiler water is reduced, there is 1% energy savings.</p> <p>Example: 160°F vs. 140°F will provide minimum <b>5%</b>.</p> </div> </div>



## Case Study: London City Schools

HB 264 Package	ECM Investment	Total Annual Savings	Electricity Saved (kWh)	Natural Gas Saved (MMBTU)	Carbon Offset Saved (Tons CO <sub>2</sub> )	Cars Per Year Saved	15 Year Cum Cash Flow	Simple Payback
<b>Total</b>	<b>\$1,010,563</b>	<b>\$99,056</b>	<b>747,125</b>	<b>5,665</b>	<b>661</b>	<b>159</b>	<b>\$765,253</b>	<b>9.6 yrs</b>



### London City Schools

- Completed Summer 2013
- Lighting Retrofits
- Ice Storage Optimization
- Controls Integration
- Chiller Replacement
- Water Deduct Meter
- Remote Monitoring
- Retro-Commissioning**

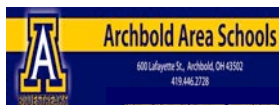
RCx Winning Measures	Annual Savings
Scheduling/Setpoint Optimization	\$10k
Simultaneous Heating/Cooling	\$8k
Over Ventilating on Gym AHUs	\$3k
VFD Control Sequences	\$3k
Overrides on DA Static Setpoint, Exhaust Fans, OA Dampers	\$3k
DHW Economy Mode	\$2k
Building Envelope	\$1k
<b>Total Estimated Savings:</b>	<b>\$30k</b>
<b>Overall Project Payback of 1 Year</b>	



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## Case Study: Archbold Area Schools

HB 264 Package	ECM Investment	Total Annual Savings	Electricity Saved (kWh)	Natural Gas Saved (MMBTU)	Carbon Offset Saved (Tons CO <sub>2</sub> )	Cars Per Year Saved	15 Year Cum Cash Flow	Simple Payback
<b>Total</b>	<b>\$672,880</b>	<b>\$56,586</b>	<b>430,527</b>	<b>1,580</b>	<b>381</b>	<b>75</b>	<b>\$15,745</b>	<b>11.3 yrs</b>



### Archbold Area Schools

- Completed Summer 2014
- Lighting Retrofits
- Motors & VFD's
- Retro-Commissioning
- Advanced Controls
- Duct Repair
- Roof Top Units

### Energy Management Cost of Inaction



Over a 15 year period, Archbold Schools would pay an extra \$711k (\$85K=O&M) to their utilities if no action is taken on these projects.



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# Questions